

# A Comparison of Formulations for a Three-level Lot Sizing and Replenishment Problem with a Distribution Structure

Matthieu Gruson<sup>a,\*</sup>, Majid Bazrafshan<sup>a</sup>, Jean-François Cordeau<sup>a</sup>, Raf Jans<sup>a</sup>

<sup>a</sup>*HEC Montréal and GERAD,  
3000 chemin de la Côte-Sainte-Catherine, Montréal, H3T 2A7 Canada*

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## Abstract

We address a three-level lot sizing and replenishment problem with a distribution structure (3LSPD), which is an extension of the one-warehouse multi-retailer problem (OWMR). We consider one production plant that produces one type of item over a discrete and finite planning horizon. The items produced are used to replenish warehouses and then retailers using direct shipments. Each retailer is linked to a unique warehouse and there are no transfers between warehouses nor between retailers. We also assume that transportation is uncapacitated. However, we consider the possibility of imposing production capacity constraints at the production plant level. The objective is to minimize the sum of the fixed production and replenishment costs and of the unit variable inventory holding costs at all three levels. We compare 16 different MIP formulations to solve the problem. All of these formulations are adapted from existing MIP formulations found in the one-warehouse multi-retailer literature, but most formulations are new in the context of the 3LSPD. We run experiments on both balanced and unbalanced networks. In the balanced network each warehouse serves the same number of retailers whereas in the unbalanced network 20% of the warehouses serve 80% of the retailers. Our results indicate that the multi-commodity formulation is well suited for uncapacitated instances and that the echelon stock reformulations are better for capacitated instances. They also show that the richer formulations are not necessarily the best ones and that the unbalanced instances are harder to solve.

*Keywords:* Production planning and control, lot sizing, replenishment, mixed integer programming formulations, deterministic demand, one-warehouse multi-retailer problem, multi-level

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\*Corresponding author  
Email address: matthieu.gruson@hec.ca (Matthieu Gruson)

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## 1. Introduction

Over the last decades, lot sizing problems have drawn the attention of many researchers, mainly because of their numerous applications in production, distribution and inventory management problems. Extensions of the basic lot sizing problem (LSP) are often encountered in the context of supply chain planning. Usually, the customers of a company, which have a certain demand, are located in a different area from the production plant where the items are actually produced and where lot sizing decisions are made. This leads to a replenishment problem where the company needs to determine when to replenish its customers so as to minimize the replenishment costs. Companies facing these two operational problems often make decisions in sequence. This leads, however, to solutions that can be far from the optimal solution of an integrated lot sizing and replenishment problem.

We address here an integrated three-level lot sizing and replenishment problem with a distribution structure (3LSPD). We consider a general manufacturing company that has one production plant (level zero), several warehouses (level one) and multiple retailers (level two) facing a dynamic and known demand for one item over a discrete and finite time horizon. The supply chain considered has a distribution structure: the warehouses are all linked to the single plant and all retailers are linked to exactly one warehouse. When we consider the demand of a particular retailer, the flow of goods in the supply chain network is hence as follows: an item is produced at the production plant, then sent to the warehouse linked to the retailer for storage and finally sent to the retailer to satisfy its demand. Figure 1 illustrates this flow of goods in a distribution network which consists of one production plant, three warehouses and three retailers linked to each warehouse. The objective of the problem is to determine the optimal timing and flows of goods between the different facilities while minimizing the operational and replenishment costs in the whole network (sum of the fixed setup and replenishment costs and unit inventory holding costs).

More specifically, given the set  $T$  of time periods, we face an integrated problem where decisions are made at all facilities for each time period. The optimal solution of the problem will indicate, for each time period, the optimal quantities to be produced and to be ordered from their predecessor for the production plant and for the warehouses and retailers, respectively, so that the final demand at each retailer is satisfied. In this problem, the objective is to minimize the sum over all periods  $t$  of the fixed setup costs  $sc_t^p$  at the production plant, the fixed replenishment costs  $sc_t^w$  and  $sc_t^r$  of

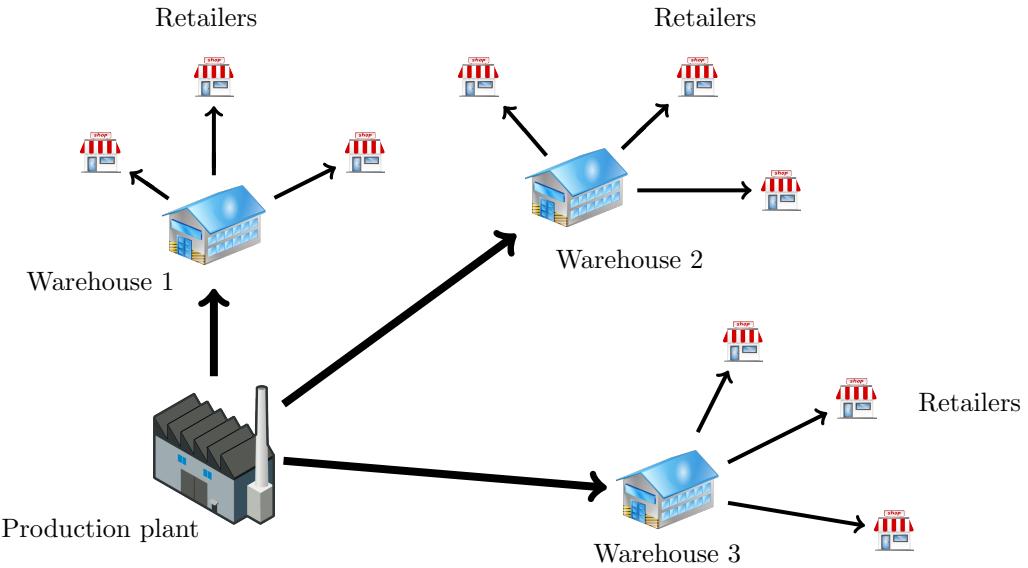


Figure 1: Graphical representation of the problem considered

the warehouses and of the retailers, and the unit inventory holding costs  $hc_t^i$  of all facilities  $i$ . We do not include any unit production cost at the plant since the total production cost is a constant when all the demand is satisfied and when the unit production cost is constant over time. The same holds for the unit replenishment cost at the warehouses and retailers. Transfers of goods between the warehouses and between the retailers are not allowed. Finally, we only consider uncapacitated direct shipments and do not incorporate any routing in the transportation decisions. Note that in a disaggregated context, the problem faced by any facility can be seen as the basic LSP. This basic LSP has attracted a lot of research since the seminal paper of Wagner and Whitin [24] who proposed a dynamic programming approach to solve the single item uncapacitated lot sizing problem (SI-ULSP). The reader is referred to Brahimi et al. [5] and to Pochet and Wolsey [21] for a review of the work done on the SI-ULSP and its extensions, and to Jans and Degraeve [12] for a review of industrial applications.

We consider both a capacitated and an uncapacitated version of the 3LSPD. In the capacitated version, the capacity constraints are imposed at the production plant level to limit the production quantities in each time period. There are no capacities on the flows between the facilities nor on the inventory level. Note that with the addition of the capacity constraints at the production

plant level, the problem faced by the production plant can be seen as a basic capacitated lot sizing problem (CLSP). The reader is referred to Karimi et al. [13] for a review of models and algorithms used to solve the CLSP.

The motivation to work on MIP formulations for the 3LSPD is to extend the works of Solyali and Süral [23] and Cunha and Melo [6] who compare several MIP formulations for the one-warehouse multi-retailer problem (OWMR). In the OWMR, a central warehouse replenishes several retailers that face a dynamic demand for one or several items over a discrete and finite time horizon. The objective of the problem is to jointly determine the optimal timing and quantities that are shipped between the warehouse and the retailers to minimize the sum of setup costs and inventory holding costs for the whole system. This problem has been shown to be *NP*-hard by Arkin et al. [2] and appears as a substructure in the production routing problem (PRP). Compared to the OWMR, the PRP also optimizes routing decisions to visit the different customers of the central warehouse. The reader is referred to Adulyasak et al. [1] for a detailed review of formulations and solution algorithms for the PRP.

Solyali and Süral [23] compare four MIP formulations and Cunha and Melo [6] compare eight different MIP formulations for the OWMR. The 3LSPD can be considered as the generalization of the OWMR to three levels. Our aim in this work is to adapt these OWMR MIP formulations to the 3LSPD and to verify if the results obtained on the two-level OWMR still stand for the 3LSPD.

Our paper makes two main contributions. First, we fill a gap by adapting several MIP formulations that have been proposed in the context of the two-level OWMR (Solyali and Süral [23], Cunha and Melo [6]) to the 3LSPD. To the best of our knowledge, this is the first attempt to provide strong formulations for the 3LSPD that could solve instances of large scale. We also give several properties about the relationships between the linear relaxations of these formulations. Second, we report the results of extensive numerical experiments using a general-purpose solver to assess the strengths and weaknesses of the different formulations. Indeed, we perform experiments for different structures of the main parameters (fixed or dynamic demand, fixed or dynamic setup costs) and for two distribution structures of the supply chain network. In one case we consider a balanced distribution network in which each warehouse is responsible for the same number of retailers. In the other case, we consider an unbalanced distribution network where 20% of the warehouses replenish 80% of the retailers. The results obtained highlight the importance of properly choosing a formulation depending on the characteristics of the problem.

The remainder of this paper is organized as follows. First, we survey the work related to our study in Section 2. We then present sixteen different MIP formulations for the problem in Section 3. These MIP formulations can be divided into three groups of formulations: the classical 80 formulations, which use the standard MIP formulation of the basic LSP, the echelon stock based formulations, inspired from the echelon stock concept for the multi-level LSP, and the richer formulations, containing more information in the decision variables, inspired from the work on the polyhedral structure of the solutions of both the SI-ULSP and the two-level lot sizing problems. Section 4 presents computational results to determine the strengths and weaknesses of the different 85 formulations that we propose, and to analyze the impact of the different parameters. This is followed by the conclusion in Section 5.

## 2. Literature review

We first review the literature on the OWMR in Section 2.1, followed by the literature on the three-level lot sizing problem in Section 2.2.

### 90 2.1. OWMR literature review

The 3LSPD studied in this paper is a generalization of the OWMR to three levels. Both problems have a distribution structure and there are similar production, inventory and replenishment decisions to be made at each time period to satisfy the demand of the retailers. The main difference is that the OWMR only considers two levels in its distribution network: the warehouse and the 95 retailers.

Many formulations have been proposed for the OWMR. Federgruen and Tzur [8] propose the echelon stock formulation (ES), based on the echelon stock concept for multi-level lot sizing problems. Using the echelon stock concept, the traditional inventory decision variables are replaced by the echelon stock variables representing the total inventory of a component at a given facility 100 and all of its descendants. Levi et al. [17] propose the transportation formulation inspired from the facility location literature. Melo and Wolsey [19] propose the multi-commodity formulation (MC) based on the distinction of each retailer-time period pair. Solyalı and Süral [23] compare four different MIP formulations for the OWMR: the shortest path formulation (SP), the transportation formulation (TP) and the echelon stock formulation and its strengthened version (SES). The SES 105 formulation is inspired from the ES formulation of Federgruen and Tzur [8] and uses transportation

decision variables to strengthen the ES formulation. Solyali and Süral [23] extend these formulations to the possibility of having a non-zero initial inventory. They also provide results concerning the LP bounds of each formulation and numerical experiments are performed with and without initial inventory. In the same vein, Cunha and Melo [6] consider eight different MIP formulations:  
 110 the shortest path formulation (SP), the transportation formulation (TP), the strengthened echelon stock formulation (SES), the Wagner-Whitin echelon stock based formulation (ESWW), the two-level lot sizing Wagner-Whitin based formulation (2LSWW) and its partial version (p2LSWW), the multi-commodity formulation (MC) and the dynamic programming formulation (DP). They compare the LP bounds of these formulations and show in particular that the DP formulation gives  
 115 the best LP bound. They then perform numerous computational experiments with both dynamic and static unit transportation costs. Note that there also exists a classical MIP formulation for the OWMR which is the extension of the classical MIP formulation for the ULSP proposed by Zangwill [25].

Some work has also been done to develop families of valid inequalities for the OWMR to  
 120 strengthen the MIP formulations given in Solyali and Süral [23] and Cunha and Melo [6]. This is the case in Senoussi et al. [22]. Starting from a PRP and considering a warehouse that is really far from the retailers, they aggregate the retailers in different clusters to discard routing decisions and get a real OWMR with both fixed and unit transportation costs, and with transportation capacity. They propose six sets of valid inequalities: one to determine the maximum number of  
 125 vehicles, one to break symmetries, one to have full trucks (based on the optimal properties of the solution), two which extend the  $(l, S)$  inequalities of the SI-ULSP proposed in Barany, Van Roy and Wolsey [3], and the last one to reduce the number of variables in their model. They conduct numerous experiments both with and without all the valid inequalities to see the impact of these valid inequalities. Melo [18] proposes another set of valid inequalities and also designs a separation  
 130 algorithm to find the violated inequalities. This separation procedure is used in a cutting plane algorithm to perform experiments on a multi-item OWMR problem.

## 2.2. Three-level lot sizing problem

Because of the different nature of the decisions made at each facility and because of the three levels, one can find several supply chain structures in the literature on three-level lot sizing problems  
 135 (3L-LSP). The following section only reviews the literature for which the supply chain structure is

the same as in our problem: one production plant, several warehouses and several retailers. When not explicitly mentioned, the supply network structure considered in the papers reviewed in this section is a distribution structure as in our problem.

Only a few papers address a three-level lot sizing problem with a number of facilities per level  
140 which is the same as in our problem. The ones that we found all address extensions of the 3LSPD considered in this paper. Gebennini, Gamberini and Manzini [9] propose a heuristic to solve a problem where they consider safety stocks and allow backorders. The backorder in a particular period is the quantity of unmet demand for this time period. The basic model they propose is non-linear because of the safety stock cost but is linearized with an approximation of the objective  
145 function. There are also due dates for the deliveries to the customers. The authors design a procedure to solve the approximate problem.

Barbarosoglu and Ozgur [4] address the 3L-LSP where each retailer is linked to every warehouse. They thus do not have a distribution structure in their network but a general one instead. They also work in a just-in-time (JIT) environment. The JIT environment translates into a constraint that  
150 prevents retailers from keeping inventory. The model contains both fixed and unit transportation costs. The authors propose a transportation based MIP model and use Lagrangean relaxation to solve the problem. They relax the constraints linking the production and distribution components to obtain a production subproblem which can be decomposed into knapsack problems, and a distribution subproblem that can be easily solved for each item-customer pair. A customized procedure  
155 is then used to build feasible solutions from the solutions obtained in these two sub-problems.

Several extensions relate to applications for industrial cases. Kopanos, Puigjnaer and Georgiadis [14] address an industrial case in Greece in the food industry. They have a fixed cost per vehicle used for the deliveries between the facilities and there are several transportation modes available. They consider restrictions on the vehicles that can make the deliveries between facilities.  
160 They extend their MIP model to consider several production plants and use a general-purpose solver in both cases to solve their instances. Haq, Vrat and Kanda [11] also use a general-purpose solver to solve an industrial case of urea manufacturing. They propose a MIP model that contains transportation lead time and backlog but these features are discarded in the numerical experiments performed.

165 Heuristics have also been proposed to solve extensions of the 3LSPD applied to industrial cases. Lejeune [16] proposes to solve a problem with a fixed cost per truck used and unit transportation

costs. The author also considers transportation capacities and time availability of the carriers. A combination of branch-and-bound (B&B) and variable neighborhood search (VNS) is used to solve the problem. In each node of the B&B tree, there are several neighborhoods where binary variables are split between fixed variables, variables to be fixed and free variables. The branching decisions are made depending on these sets. For each node there is also a limit on the children nodes. A computational experiment using data of a US chemical company indicates that this method outperforms CPLEX. In the same vein, Özdamar and Yazgaç [20] treat the case study of a detergent company in Turkey. They design an algorithm to approximately solve the problem.

The authors consider transportation capacities and propose an aggregate and a disaggregate MIP model. The algorithm is based on an iterative hierarchical approach as well as on a rolling horizon.

Note that in the works mentioned in this section, only three different types of MIP formulation have been used: Haq, Vrat and Kanda [11], Lejeune [16], Gebennini, Gamberini and Manzini [9] and Özdamar and Yazgaç [20] use a classical formulation, Barbarosoglu and Ozgur [4] use a combined classical and transportation formulation, and Kopanios, Puigjnaer and Georgiadis [14] use a transportation formulation. The classical formulation and the combined transportation and classical formulation will be presented in Section 3.1 while the transportation formulation will be given in Section 3.4.

### 3. Formulations

Let  $G = (F, A)$  be a graph where  $F$  is the set of nodes (facilities in our problem) and  $A$  is the set of arcs. Let  $P = \{p\} \subset F$  be the set containing the unique production plant,  $W \subset F$  be the set of warehouses and  $R \subset F$  be the set of retailers. Following the problem description in Section 1, we have  $F = P \cup W \cup R$ . Let  $\delta(i)$  be the set of all direct successors of facility  $i$  and  $\delta^w(r)$  be the warehouse linked to the retailer  $r \in R$ . Let  $d_t^r$  be the demand for retailer  $r$  in period  $t$ . The notion of the demand faced by any retailer is extended to the warehouses and to the production plant in the following fashion:

$$d_t^i = \begin{cases} \sum_{r \in R} d_t^r & \text{if } i = p \\ \sum_{r \in \delta(i)} d_t^r & \text{if } i \in W. \end{cases}$$

Using the notion of the demand faced by any facility, we introduce  $D_t^i$ , the total demand between period  $t$  and the end of the time horizon computed as  $D_t^i = \sum_{k \geq t} d_k^i$ . Similarly, we introduce, for

any facility  $i$ , the demand between periods  $k$  and  $t$  as  $d_{kt}^i = \sum_{k \leq l \leq t} d_l^i$ . In the following sections, all the MIP formulations are presented in their capacitated version.

### 3.1. Classical formulations

We first present a simple MIP formulation that extends the basic MIP formulation for the ULSP as used by Pochet and Wolsey [21]. We call this formulation the classical formulation (C). This formulation is based on three sets of decisions variables:  $x_t^i$  represents the production quantity in period  $t$  if  $i = p$  and the quantity ordered from the predecessor if  $i \in W \cup R$ ,  $s_t^i$  is the inventory held at the end of period  $t$  in facility  $i$ , and  $y_t^i$  is a boolean setup variable taking value 1 iff  $x_t^i > 0$ . The formulation is as follows:

$$\text{Min } \sum_{t \in T} \left( \sum_{i \in F} sc_t^i y_t^i + \sum_{i \in F} hc_t^i s_t^i \right) \quad (1)$$

$$\text{s.t. } x_t^i \leq D_t^i y_t^i \quad \forall t \in T, i \in F \quad (2)$$

$$s_{t-1}^i + x_t^i = \sum_{j \in \delta(i)} x_t^j + s_t^i \quad \forall t \in T, i \in P \cup W \quad (3)$$

$$s_{t-1}^r + x_t^r = d_t^r + s_t^r \quad \forall t \in T, r \in R \quad (4)$$

$$x_t^p \leq \min\{C_t, D_t^p\} y_t^p \quad \forall t \in T \quad (5)$$

$$x_t^i, s_t^i \geq 0 \quad \forall t \in T, i \in F \quad (6)$$

$$y_t^i \in \{0, 1\} \quad \forall t \in T, i \in F. \quad (7)$$

<sup>190</sup> The objective function minimizes the sum of the fixed setup and replenishment costs and of the unit inventory holding costs. Constraints (2) are the setup forcing constraints for all facilities. Constraints (3) are the inventory balance equations for the production plant and the warehouses whereas (4) are the inventory balance equations for the retailers. Constraints (5) are the capacity constraints at the production plant.

<sup>195</sup> The classical formulation C can be improved by using some ideas coming from the ULSP literature. We observe that when we only consider the inventory balance equations (4) and the setup constraints (2) specifically for the retailers, we have a single item lot sizing structure for each retailer since the inventory balance equations (4) only incorporate the independent demand for each retailer. This means that we can use the existing reformulations of the ULSP for each of the <sup>200</sup> retailers. These reformulations are not directly applicable to the warehouse or plant level, since at

these levels the inventory balance constraints contain dependent demand in the form of decision variables related to the ordering decisions at the direct successors. We will propose three different alternative formulations to model the lot sizing structure at the retailer level.

First, we use the network reformulation proposed by Eppen and Martin [7] to change the decision variables linked to the retailers and rewrite the constraints where these variables appear. The reformulation proposed by Eppen and Martin [7] is based on the property of extreme flows in a network as applied by Zangwill [26] to the SI-ULSP. This property, also known as the zero inventory ordering property, states that if there is a positive entering stock at any period in the SI-ULSP, then the flow coming from production is equal to zero. Conversely, if the production is positive at any period, then the entering stock for this period is equal to zero. Although this property does not hold for the capacitated case, Eppen and Martin [7] show that their proposed reformulation is valid for the capacitated case. For any retailer  $r \in R$ , let  $z_{kt}^r$  be the proportion of  $d_{kt}^r$  that is ordered in period  $k$ . Let also  $spc_{kt}^r = \sum_{k \leq u < t} \sum_{l=u+1}^t h_u^r d_l^r$  be the cost linked to the variable  $z_{kt}^r$  for any retailer  $i$ . The classical-network formulation (C-N) for the 3LSPD is as follows:

$$\text{Min } \sum_{t \in T} \left( \sum_{i \in F} sc_t^i y_t^i + \sum_{i \in P \cup W} hc_t^i s_t^i + \sum_{r \in R} \sum_{k \leq t} spc_{kt}^r z_{kt}^r \right) \quad (8)$$

$$\text{s.t. (2)} \forall i \in P \cup W, \text{ (3)} \forall i \in P, \text{ (5)} - \text{(7)}$$

$$\sum_{k=t: d_{tk}^r > 0}^{|T|} z_{tk}^r \leq y_t^r \quad \forall t \in T, r \in R \quad (9)$$

$$s_{t-1}^w + x_t^w = \sum_{r \in \delta(w)} \sum_{k \geq t} z_{tk}^r d_{tk}^r + s_t^w \quad \forall t \in T, w \in W \quad (10)$$

$$\sum_{t=1}^{|T|} z_{1t}^r = 1 \quad \forall r \in R \quad (11)$$

$$\sum_{l=1}^{t-1} z_{l,t-1}^r = \sum_{k=t}^{|T|} z_{tk}^r \quad \forall t \geq 2, r \in R \quad (12)$$

$$z_{kt}^r \geq 0 \quad \forall t \in T, k \leq t \in T, r \in R. \quad (13)$$

Constraints (9) are the setup forcing constraints for the retailers. Constraints (10) are the inventory balance constraints for the warehouses. Constraints (11) are the initial flow constraints for each retailer and constraints (12) are the flow conservation constraints.  
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Second, one can use the transportation reformulation of the ULSP proposed by Krarup and Bilde [15] to give another formulation for the problem. For any retailer  $r$ , let  $\phi_{kt}^r$  represent the quantity that is ordered in period  $k \leq t$  and used to satisfy  $d_t^r$ . Let also  $tc_{kt}^r = \sum_{k \leq u < t} h_u^r$  be the holding cost linked to the variable  $\phi_{kt}^r$ . The classical-transportation formulation (C-TP) for the 3LSPD is as follows:

$$\text{Min } \sum_{t \in T} \left( \sum_{i \in F} sc_t^i y_t^i + \sum_{i \in P \cup W} hc_t^i s_t^i + \sum_{r \in R} \sum_{k \leq t} tc_{kt}^r \phi_{kt}^r \right) \quad (14)$$

$$\text{s.t. (2) } \forall i \in P \cup W, \text{ (3) } \forall i \in P, \text{ (5) } - (7)$$

$$\phi_{tk}^r \leq d_k^r y_t^r \quad \forall t \in T, k \leq t \in T, r \in R \quad (15)$$

$$s_{t-1}^w + x_t^w = \sum_{r \in \delta(w)} \sum_{k \geq t} \phi_{tk}^r + s_t^w \quad \forall t \in T, w \in W \quad (16)$$

$$\sum_{k=1}^t \phi_{kt}^r = d_t^r \quad \forall t \in T, r \in R \quad (17)$$

$$\phi_{kt}^r \geq 0 \quad \forall t \in T, k \leq t \in T, r \in R. \quad (18)$$

Constraints (15) are the setup forcing constraints for the retailers. Constraints (16) are the inventory balance constraints for the warehouses. Constraints (17) are the demand satisfaction constraints for each retailer.

Finally, one can also use the polyhedral results for the SI-ULSP to improve the classical formulation C at the retailer level. In particular, Barany et al. [3] propose the  $(l, S)$  valid inequalities that describe the polyhedron of solutions of the SI-ULSP. Besides, if the SI-ULSP has Wagner-Whitin costs (i.e.,  $pc_t + hc_t \geq pc_{t+1}$ ,  $\forall t \in T$ , where  $pc_t$  is the unit production cost in period  $t$ ), Pochet and Wolsey [21] propose the  $(l, S, WW)$  valid inequalities. When adapted to our problem, these  $(l, S, WW)$  inequalities are defined as follows:

$$s_{k-1}^r \geq \sum_{j=k}^l d_j^r \left( 1 - \sum_{u=k}^j y_u^r \right) \quad \forall l \in T, k \leq l \in T, r \in R. \quad (19)$$

These inequalities are always valid, even if the costs do not satisfy the Wagner-Whitin condition. However, in case the Wagner-Whitin cost condition holds, they are sufficient to describe the convex hull of the SI-ULSP. These inequalities are added to (1)-(7) to form the classical-lS formulation (C-LS).

Employing the idea of an echelon stock presented in Federgruen and Tzur [8], the 3LSPD can be decomposed into several independent SI-ULSPs. To do so, the inventory variables of the classical formulation C are replaced with echelon stock variables representing the total inventory at all descendants of a particular facility. We define the echelon stock  $I_t^i$  for facility  $i$  in period  $t$  as:

$$I_t^i = \begin{cases} s_t^i + \sum_{w \in W} s_t^w + \sum_{r \in R} s_t^r & \text{if } i = p \\ s_t^i + \sum_{r \in \delta(i)} s_t^r & \text{if } i \in W \\ s_t^i & \text{if } i \in R. \end{cases}$$

The echelon stock formulation (ES) is then as follows:

$$\begin{aligned} \text{Min} \sum_{t \in T} \left( \sum_{i \in F} sc_t^i y_t^i + \sum_{p \in P} hc_t^p I_t^p + \sum_{w \in W} (hc_t^w - hc_t^p) I_t^w + \sum_{r \in R} (hc_t^r - hc_t^{\delta_w(r)}) I_t^r \right) \quad (20) \\ \text{s.t. (2), (5), (7)} \end{aligned}$$

$$\text{s.t. } I_{t-1}^i + x_t^i = d_t^i + I_t^i \quad \forall t \in T, i \in F \quad (21)$$

$$I_t^i \geq \sum_{j \in \delta(i)} I_t^j \quad \forall t \in T, i \in P \cup W \quad (22)$$

$$x_t^i, I_t^i \geq 0 \quad \forall t \in T, i \in F \quad (23)$$

$$y_t^i \in \{0, 1\} \quad \forall t \in T, i \in F. \quad (24)$$

The objective function (20) is written in terms of echelon stock variables. Constraints (21) are the inventory balance constraints using the new echelon stock variables. Constraints (22) are the echelon stock constraints ensuring that the echelon stock at a specific facility is greater than the sum of the echelon stocks at all its direct successors. These constraints come from the non-negativity constraints (6) imposed on the stock variables in the classical formulation C. Note that with the introduction of the echelon stock variables, the problem has an uncapacitated lot sizing structure (in constraints (2) and (21)) with independent demand at each level. This means that we can now apply the known reformulation techniques for the ULSP (network, transportation and  $(l, S, WW)$  inequalities) at each level.

First, in the same spirit as in the C-N formulation, we can use a network reformulation on the ES formulation. We define  $Z_{kt}^i$  to be the proportion of  $d_{kt}^i$  that is produced in period  $k$  for  $i = p$ ,

and to be the proportion of  $d_{kt}^i$  that is ordered in period  $k$  for  $i \in W \cup R$ . The echelon stock network formulation (ES-N) is then as follows:

$$\text{Min} \sum_{t \in T} \left( \sum_{i \in F} sc_t^i y_t^i + \sum_{p \in P} hc_t^p I_t^p + \sum_{w \in W} (hc_t^w - hc_t^p) I_t^w + \sum_{r \in R} (hc_t^r - hc_t^{\delta_w(r)}) I_t^r \right) \quad (25)$$

s.t. (7), (22), (23)

$$\sum_{k=1}^{|T|} Z_{1k}^i = 1 \quad \forall i \in F \quad (26)$$

$$\sum_{l=1}^{t-1} Z_{l,t-1}^i = \sum_{l=t}^{|T|} Z_{tl}^i \quad \forall t \geq 2, i \in F \quad (27)$$

$$\sum_{k=t:d_{tk}^i > 0}^{|T|} Z_{tk}^i \leq y_t^i \quad \forall t \in T, i \in F \quad (28)$$

$$I_t^i = \left( \sum_{l=1}^t \sum_{k=l}^{|T|} d_{lk}^i Z_{lk}^i \right) - d_{1t}^i \quad \forall t \in T, i \in F \quad (29)$$

$$\sum_{k=t}^{|T|} Z_{tk}^p d_{tk}^p \leq \min\{C_t, D_t^p\} y_t^p \quad \forall t \in T \quad (30)$$

$$Z_{tk}^i \geq 0 \quad \forall t \in T, k \geq t \in T, i \in F. \quad (31)$$

230 Constraints (26) are the initial flow constraints for each facility and constraints (27) are the flow conservation constraints. Constraints (28) are the setup forcing constraints. Constraints (29) link the flow variables and the echelon stock variables. Constraints (30) are the capacity constraints at the production plant.

Then, in the same spirit as in the C-TP formulation, we can use a transportation reformulation on the ES formulation. We define  $X_{kt}^i$  to be the quantity that is produced in period  $k$  and used to satisfy  $d_t^i$  for  $i = p$ , and to be the quantity that is ordered in period  $k$  for  $i \in W \cup R$  and used to satisfy  $d_t^i$ . The echelon stock transportation formulation (ES-TP) is then as follows:

$$\text{Min} \sum_{t \in T} \left( \sum_{i \in F} sc_t^i y_t^i + \sum_{p \in P} hc_t^p I_t^p + \sum_{w \in W} (hc_t^w - hc_t^p) I_t^w + \sum_{r \in R} (hc_t^r - hc_t^{\delta_w(r)}) I_t^r \right) \quad (32)$$

s.t. (7), (22), (23)

$$I_{t-1}^i + \sum_{k=t}^{|T|} X_{tk}^i = d_t^i + I_t^i \quad \forall t \in T, i \in F \quad (33)$$

$$\sum_{k=1}^t X_{kt}^i = d_t^i \quad \forall t \in T, i \in F \quad (34)$$

$$X_{tk}^i \leq d_k^i y_t^i \quad \forall k \in T, t \leq k \in T, i \in F \quad (35)$$

$$\sum_{k=t}^{|T|} X_{tk}^p \leq \min\{C_t, D_t^p\} y_t^p \quad \forall t \in T \quad (36)$$

$$X_{kt}^i \geq 0 \quad \forall k \leq t \in T, i \in F. \quad (37)$$

Constraints (33) are the inventory balance constraints. These are included in order to correctly calculate the inventory levels. Constraints (34) are the demand satisfaction constraints. Constraints (35) are the setup forcing constraints. Constraints (36) are the capacity constraints at the production plant.

Finally, we can also add the  $(l, S, WW)$  valid inequalities in the context of the ES formulation. Using the echelon stock variables, these inequalities are given as follows:

$$I_{k-1}^i \geq \sum_{j=k}^l d_j^i \left( 1 - \sum_{u=k}^j y_u^i \right) \quad \forall l \in T, k \leq l \in T, i \in F. \quad (38)$$

These inequalities are added to ES to form the echelon stock-LS formulation (ES-LS).

Following the model proposed in Federgruen and Tzur [8], another change can be made to the echelon stock formulation ES. Indeed, one can alternatively write the echelon stock constraints (22) using the production variables of the ES, ES-N or ES-TP formulation, respectively:

$$\sum_{k=1}^t x_k^i \geq \sum_{j \in \delta(i)} \sum_{k=1}^t x_k^j \quad \forall t \in T, i \in P \cup W. \quad (39)$$

$$\sum_{k=1}^t \sum_{l \geq k} d_{kl}^i Z_{kl}^i \geq \sum_{j \in \delta(i)} \sum_{k=1}^t \sum_{l \geq k} d_{kl}^j Z_{kl}^j \quad \forall t \in T, i \in P \cup W. \quad (40)$$

$$\sum_{k=1}^t \sum_{l \geq k} X_{kl}^i \geq \sum_{j \in \delta(i)} \sum_{k=1}^t \sum_{l \geq k} X_{kl}^j \quad \forall t \in T, i \in P \cup W. \quad (41)$$

If we substitute (22) by (39), (40) and (41) in formulations ES or ES-LS, ES-N and ES-TP, respectively, we obtain the echelon stock Federgruen formulations ES-F or ES-F-LS, ES-F-N and ES-F-TP, respectively.

### 3.3. Network formulation

The following formulation uses the network reformulation as proposed by Eppen and Martin [7] for the SI-ULSP to rewrite the variables and constraints of the problem. Such a reformulation has also been applied by Solyali and Süral [23] and Cunha and Melo [6] for the OWMR. For any retailer  $r$ , let  $\psi_{klst}^r$  be the proportion of  $d_{st}^r$  that is produced by the production plant in period  $k$ , transported to the warehouse of retailer  $r$  in period  $l$  and to retailer  $r$  in period  $s$ . Let also  $nc_{klst}^r$  be the cost linked to the variable  $\psi_{klst}^r$ :  $nc_{klst}^r = \sum_{j=k}^{l-1} hc_j^p d_{st}^r + \sum_{j=l}^{s-1} hc_j^{\delta_w(r)} d_{st}^r + \sum_{j=s}^{t-1} hc_j^r d_{j+1,t}^r$ . The network formulation (N) is given as follows:

$$\text{Min} \sum_{t \in T} \left( \sum_{i \in F} sc_t^i y_t^i + \sum_{r \in R} \sum_{k=1}^t \sum_{l=k}^t \sum_{s=l}^t nc_{klst}^r \psi_{klst}^r \right) \quad (42)$$

$$\text{s.t. } \sum_{t=1}^{|T|} \psi_{111t}^r = 1 \quad \forall r \in R \quad (43)$$

$$\sum_{k=1}^{t-1} \sum_{l=k}^{t-1} \sum_{s=l}^{t-1} \psi_{k,l,s,t-1}^i = \sum_{k=1}^t \sum_{l=k}^t \sum_{s=t}^{|T|} \psi_{klts}^i \quad \forall t \geq 2, r \in R \quad (44)$$

$$\sum_{l=k}^t \sum_{s=l}^t \sum_{j=t:d_{sj}^r > 0}^{|T|} \psi_{kljs}^r \leq y_k^p \quad \forall t \in T, k \leq t \in T, r \in R \quad (45)$$

$$\sum_{k=1}^l \sum_{s=l}^t \sum_{j=t:d_{sj}^r > 0}^{|T|} \psi_{kljs}^r \leq y_l^{\delta_w(r)} \quad \forall t \in T, l \leq t \in T, r \in R \quad (46)$$

$$\sum_{k=1}^s \sum_{l=k}^s \sum_{j=t:d_{sj}^r > 0}^{|T|} \psi_{kljs}^r \leq y_s^r \quad \forall t \in T, s \leq t \in T, r \in R \quad (47)$$

$$\sum_{i \in F} \sum_{l=k}^{|T|} \sum_{s=l}^{|T|} \sum_{t=s}^{|T|} \psi_{klst}^i d_{st}^i \leq \min\{C_k, D_k^p\} y_k^p \quad \forall k \in T \quad (48)$$

$$\psi_{klst}^r \geq 0 \quad \forall k \leq l \leq s \leq t \in T, r \in R \quad (49)$$

$$y_t^i \in \{0, 1\} \quad \forall t \in T, i \in F. \quad (50)$$

Constraints (43) are the demand satisfaction constraints written as initial flow constraints. Constraints (44) are the flow conservation constraints. Constraints (45), (46) and (47) are the setup forcing constraints for the production plant, the warehouses and the retailers, respectively. Constraints (48) are the capacity constraints at the production plant.

### 3.4. Transportation formulation

In the following formulation, the interactions between the facilities are modeled based on the transportation formulation of Krarup and Bilde [15] for the SI-ULSP. For any retailer  $r$ , let  $\theta_{klst}^r$  be the quantity that is produced by the production plant in period  $k$ , transported to the warehouse of retailer  $r$  in period  $l$ , transported to retailer  $r$  in period  $s$  and used to satisfy  $d_t^r$ . Let also  $H_{klst}^r$  be the cost linked to  $\theta_{klst}^r$ :  $H_{klst}^r = \sum_{j=k}^{l-1} hc_j^p + \sum_{j=l}^{s-1} hc_j^{\delta_w(r)} + \sum_{j=s}^{t-1} hc_j^r$ . The transportation formulation (TP) is given as follows:

$$\text{Min} \sum_{t \in T} \left( \sum_{i \in F} sc_t^i y_t^i + \sum_{r \in R} \sum_{k=1}^t \sum_{l=k}^t \sum_{s=l}^t H_{klst}^r \theta_{klst}^r \right) \quad (51)$$

$$\text{s.t. } \sum_{k=1}^t \sum_{l=k}^t \sum_{s=l}^t \theta_{klst}^r = d_t^r \quad \forall t \in T, r \in R \quad (52)$$

$$\sum_{l=k}^t \sum_{s=l}^t \theta_{klst}^r \leq d_t^r y_k^p \quad \forall t \in T, k \leq l \leq t \in T, r \in R \quad (53)$$

$$\sum_{k=1}^l \sum_{s=l}^t \theta_{klst}^r \leq d_t^r y_l^{\delta_w(r)} \quad \forall t \in T, l \leq s \leq t \in T, r \in R \quad (54)$$

$$\sum_{k=1}^s \sum_{l=k}^s \theta_{klst}^r \leq d_t^r y_s^r \quad \forall t \in T, s \leq l \leq t \in T, r \in R \quad (55)$$

$$\sum_{i \in R} \sum_{l=k}^{|T|} \sum_{s=l}^{|T|} \sum_{t=s}^{|T|} \theta_{klst}^i \leq \min\{C_k, D_k^p\} y_k^p \quad \forall k \in T \quad (56)$$

$$\theta_{klst}^r \geq 0 \quad \forall k \leq l \leq s \leq t \in T, r \in R \quad (57)$$

$$y_t^i \in \{0, 1\} \quad \forall t \in T, i \in F. \quad (58)$$

Constraints (52) are the demand satisfaction constraints. Constraints (53), (54) and (55) are the setup forcing constraints for the production plant, the warehouses and the retailers, respectively.

255 Constraints (56) are the capacity constraints at the production plant.

### 3.5. Multi-commodity formulation

The next formulation proposed is based on the distinction of each retailer-period pair (i.e., each  $d_t^r$  is viewed as a distinct commodity). For this formulation, for any retailer  $r$ , let  $w_{kt}^{0r}$  be the amount produced at the production plant in period  $k$  to satisfy  $d_t^r$ , let  $w_{kt}^{1r}$  be the amount transported from the production plant to the warehouse of retailer  $r$  in period  $k$  to satisfy  $d_t^r$  and let  $w_{kt}^{2r}$  be the

amount transported from the warehouse of retailer  $r$  to retailer  $r$  in period  $k$  to satisfy  $d_t^r$ . Let also  $\sigma_{kt}^{0r}$  be the amount stocked at the production plant at the end of period  $k$  to satisfy  $d_t^r$ , let  $\sigma_{kt}^{1r}$  be the amount stocked at the warehouse of retailer  $r$  at the end of period  $k$  to satisfy  $d_t^r$  and let  $\sigma_{kt}^{2r}$  be the amount stocked at retailer  $r$  at the end of period  $k$  to satisfy  $d_t^r$ . In the following formulation, we denote by  $\delta_{kt}$  the Kronecker delta which takes the value 1 if  $k = t$  and 0 otherwise. The multi-commodity formulation (MC) is as follows:

$$\text{Min} \sum_{t \in T} \left( \sum_{i \in F} sc_t^i y_t^i + \sum_{r \in R} \sum_{k \leq t} hc_k^p \sigma_{kt}^{0r} + \sum_{r \in R} \sum_{k \leq t} hc_k^{\delta_w(r)} \sigma_{kt}^{1r} + \sum_{r \in R} \sum_{k \leq t} hc_k^r \sigma_{kt}^{2r} \right) \quad (59)$$

$$\sigma_{k-1,t}^{0r} + w_{kt}^{0r} = w_{kt}^{1r} + \sigma_{kt}^{0r} \quad \forall t \in T, k \leq t \in T, r \in R \quad (60)$$

$$\sigma_{k-1,t}^{1r} + w_{kt}^{1r} = w_{kt}^{2r} + \sigma_{kt}^{1r} \quad \forall t \in T, k \leq t \in T, r \in R \quad (61)$$

$$\sigma_{k-1,t}^{2r} + w_{kt}^{2r} = \delta_{kt} d_t^r + (1 - \delta_{kt}) \sigma_{kt}^{2r} \quad \forall t \in T, k \leq t \in T, r \in R \quad (62)$$

$$w_{kt}^{0r} \leq d_t^r y_k^p \quad \forall t \in T, k \leq t \in T, r \in R \quad (63)$$

$$w_{kt}^{1r} \leq d_t^r y_k^{\delta_w(r)} \quad \forall t \in T, k \leq t \in T, r \in R \quad (64)$$

$$w_{kt}^{2r} \leq d_t^r y_k^r \quad \forall t \in T, k \leq t \in T, r \in R \quad (65)$$

$$\sum_{r \in R} \sum_{t=k}^{|T|} w_{kt}^{0r} \leq \min\{C_k, D_k^p\} y_k^p \quad \forall k \in T \quad (66)$$

$$w_{kt}^{0r}, w_{kt}^{1r}, w_{kt}^{2r}, \sigma_{kt}^{0r}, \sigma_{kt}^{1r}, \sigma_{kt}^{2r} \geq 0 \quad \forall t \in T, k \leq t \in T, r \in R \quad (67)$$

$$y_t^i \in \{0; 1\} \quad \forall t \in T, i \in F. \quad (68)$$

Constraints (60), (61) and (62) are the balance constraints for each commodity at the production plant, at the warehouses and at the retailers, respectively. Constraints (63), (64) and (65) are the setup forcing constraints for the production plant, the warehouses and the retailers, respectively.

<sup>260</sup> Constraints (66) are the capacity constraints at the production plant.

The last formulation combines the idea of an echelon stock presented in Federgruen and Tzur [8] and the MC formulation. It is called the multi-commodity echelon formulation (MCE). To get this formulation, the inventory variables of the MC formulation are replaced with multi-commodity echelon variables  $E_{kt}^{lr}$  representing the amount stocked at the end of period  $k$  at all predecessors of retailer  $r$  which are in level  $l$  or more, and which will be used to fulfill the specific demand  $d_t^r$ . We

define the multi-commodity echelon variables  $E_{kt}^{lr}$  as:

$$E_{kt}^{lr} = \begin{cases} \sigma_{kt}^{0r} + \sigma_{kt}^{1r} + \sigma_{kt}^{2r} & \text{if } l = 0 \\ \sigma_{kt}^{1r} + \sigma_{kt}^{2r} & \text{if } l = 1 \\ \sigma_{kt}^{2r} & \text{if } l = 2. \end{cases}$$

The multi-commodity echelon formulation (MCE) is then as follows:

$$\begin{aligned} \text{Min} \sum_{t \in T} \left( \sum_{i \in F} sc_t^i y_t^i + \sum_{r \in R} \sum_{k \leq t} hc_k^p E_{kt}^{0r} + \sum_{r \in R} \sum_{k \leq t} (hc_k^{\delta_w(r)} - hc_k^p) E_{kt}^{1r} + \sum_{r \in R} \sum_{k \leq t} (hc_k^r - hc_k^{\delta_w(r)}) E_{kt}^{2r} \right) \\ \text{s.t. (63) -- (68)} \end{aligned} \quad (69)$$

$$E_{k-1,t}^{0r} + w_{kt}^{0r} = \delta_{kt} d_t^r + (1 - \delta_{kt}) E_{kt}^{0r} \quad \forall t \in T, k \leq t \in T, r \in R \quad (70)$$

$$E_{k-1,t}^{1r} + w_{kt}^{1r} = \delta_{kt} d_t^r + (1 - \delta_{kt}) E_{kt}^{1r} \quad \forall t \in T, k \leq t \in T, r \in R \quad (71)$$

$$E_{k-1,t}^{2r} + w_{kt}^{2r} = \delta_{kt} d_t^r + (1 - \delta_{kt}) E_{kt}^{2r} \quad \forall t \in T, k \leq t \in T, r \in R \quad (72)$$

$$E_{kt}^{0r} \geq E_{kt}^{1r} \quad \forall t \in T, k \leq t \in T, r \in R \quad (73)$$

$$E_{kt}^{1r} \geq E_{kt}^{2r} \quad \forall t \in T, k \leq t \in T, r \in R \quad (74)$$

$$E_{kt}^{0r}, E_{kt}^{1r}, E_{kt}^{2r} \geq 0 \quad \forall t \in T, k \leq t \in T, r \in R. \quad (75)$$

Constraints (70), (71) and (72) are the balance constraints for each commodity at the production plant, at the warehouses and at the retailers respectively. Constraints (73) and (74) are the echelon constraints ensuring that the multi-echelon stock at a specific facility for a specific commodity is greater than or equal to the sum of the multi-echelon stocks at all its direct successors for the same commodity.

### 3.6. Summary

The formulations previously introduced are extensions of the MIP formulations proposed for the OWMR. For all the formulations presented, the adaptation of the original decision variables naturally leads to an increase in their number. For the N and TP formulations, this increase translates into an additional dimension with the new subscript  $k$  in the decision variables  $\psi_{klst}^r$  and  $\theta_{klst}^r$  to reflect the third level. For all the other formulations, the increase in the number of decision variables is just the result of the increase in the number of facilities due to the added third

level. Thus, the increase in the number of decision variables for the N and TP formulations is much higher than for the other formulations when going from a two-level LSP to a three-level LSP.

Table 1 gives a summary of the number of variables and constraints for each formulation previously introduced, and the paper from which the formulation has been adapted to our problem. Recall that these papers present a one-level or two-level problem whereas we consider a three-level problem. Note that, to the best of our knowledge, the ES-N, ES-F-N, ES-F-TP, ES-F-LS and MCE formulations we propose are completely new. In Table 1, one can see that the richer formulations, i.e., the ones that have more information in the decision variables, are the largest ones.

Table 1: Summary of the sizes of all formulations

Formulation	Variables	Constraints	Reference
C	$O( F  \times  T )$	$O( F  \times  T )$	Pochet and Wolsey [21]
C-N	$O( R  \times  T ^2)$	$O( F  \times  T )$	Eppen and Martin [7]
C-TP	$O( R  \times  T ^2)$	$O( R  \times  T ^2)$	Krarup and Bilde [15]
C-LS	$O( F  \times  T )$	$O( R  \times  T ^2)$	Barany et al. [3]
ES	$O( F  \times  T )$	$O( F  \times  T )$	Pochet and Wolsey [21]
ES-N	$O( F  \times  T ^2)$	$O( F  \times  T )$	
ES-TP	$O( F  \times  T ^2)$	$O( F  \times  T ^2)$	Solyali and Süral [23]
ES-LS	$O( F  \times  T )$	$O( F  \times  T ^2)$	Melo and Wolsey [19]
ES-F	$O( F  \times  T )$	$O( F  \times  T )$	Federgruen and Tzur [8]
ES-F-N	$O( F  \times  T ^2)$	$O( F  \times  T )$	
ES-F-TP	$O( F  \times  T ^2)$	$O( F  \times  T ^2)$	
ES-F-LS	$O( F  \times  T )$	$O( F  \times  T ^2)$	
N	$O( R  \times  T ^4)$	$O( R  \times  T ^2)$	Solyali and Süral [23]
TP	$O( R  \times  T ^4)$	$O( R  \times  T ^2)$	Levi et al. [17]
MC	$O( R  \times  T ^2)$	$O( R  \times  T ^2)$	Melo and Wolsey [19]
MCE	$O( R  \times  T ^2)$	$O( R  \times  T ^2)$	

### 3.7. Analysis of the LP relaxation of formulations

We explore the strength of the MIP formulations in terms of the objective function value of their LP relaxation, without considering the production capacity constraint (5). In the LP relaxations of

the MIP formulations, we replace the binary requirements on the setup variables by the following  
285 constraints:

$$0 \leq y_t^i \leq 1 \quad \forall i \in F, \forall t \in T. \quad (76)$$

We denote by  $z_{LP}^X$  the objective function value of the LP relaxation of formulation  $X$ . We denote by  $F(X)$  the set of feasible solutions for formulation  $X$ . The following example is used to illustrate most of the strict dominance relations between the formulations. The strict dominance relation between formulations MC and N cannot be observed empirically on small instances such as the one  
290 presented hereafter. However, we have observed it for large instances in our computational study, for example with  $|R| = 200$  and  $|T| = 30$ .

**Example 1.** Consider an instance of the 3LSPD with  $T = 4$ ,  $|W| = 2$  and  $|R| = 4$ . Each warehouse is responsible for two retailers. The first warehouse is responsible for the first two retailers and the second warehouse is responsible for the other two. We have, for any  $t \in T$ ,  
295  $hc_t^p = 30$ ,  $hc_t^{w_1} = 50$ ,  $hc_t^{w_2} = 60$ ,  $hc_t^{r_1} = 10$ ,  $hc_t^{r_2} = 20$ ,  $hc_t^{r_3} = 100$ ,  $hc_t^{r_4} = 10$ ,  $sc_t^p = 100$ ,  $sc_t^{w_1} = 500$ ,  $sc_t^{w_2} = 600$ ,  $sc_t^{r_1} = 100$ ,  $sc_t^{r_2} = 200$ ,  $sc_t^{r_3} = 300$ ,  $sc_t^{r_4} = 50$  and  $d^{r_1} = (10, 20, 15, 10)$ ,  $d^{r_2} = (5, 30, 10, 10)$ ,  $d^{r_3} = (45, 20, 20, 10)$ ,  $d^{r_4} = (10, 20, 15, 20)$ . For this instance, the optimal LP solutions values for six of the formulations are  $z_{LP}^C = 3903.56$ ,  $z_{LP}^{C-N} = 4813.46$ ,  $z_{LP}^{ES-LS} = 6017.25$ ,  $z_{LP}^{ES-N} = 6096.343$ ,  $z_{LP}^{MC} = 6750.00$  and  $z_{LP}^N = 6750.00$ .

### Proposition 1.

$$\begin{aligned} z_{LP}^C = z_{LP}^{ES} = z_{LP}^{ES-F} &\leq z_{LP}^{C-LS} \leq z_{LP}^{C-TP} = z_{LP}^{C-N} \leq z_{LP}^{ES-LS} = z_{LP}^{ES-F-LS} \leq z_{LP}^{ES-N} = z_{LP}^{ES-TP} \\ &= z_{LP}^{ES-F-N} = z_{LP}^{ES-F-TP} \leq z_{LP}^{TP} = z_{LP}^{MC} = z_{LP}^{MCE} \leq z_{LP}^N \end{aligned} \quad (77)$$

300 *Proof.* The reader is referred to Gruson et al. [10] for detailed proofs.  $\square$

In case the unit inventory holding costs are increasing when we go deeper in the supply chain (i.e., if  $hc_t^p \leq hc_t^{\delta_w(r)} \leq hc_t^r$  for  $p \in P$  and any  $r \in R$ ), the LP relaxation of C-LS becomes equal to the LP relaxation of C-N.

**Proposition 2.** *If, for  $p \in P$  and for any  $r \in R$ , we have  $hc_t^p \leq hc_t^{\delta_w(r)} \leq hc_t^r$ , then:*

$$z_{LP}^{C-LS} = z_{LP}^{C-N} \quad (78)$$

*Proof.* The reader is referred to Gruson et al. [10] for detailed proofs.  $\square$

305 **4. Numerical experiments**

In order to assess the strengths and weaknesses of the different formulations, we conducted computational experiments based on the instances used in Solyali and Süral [23]. In their experiments, Solyali and Süral [23] set the number of retailers  $|R|$  equal to 50, 100 or 150, and the length of the time horizon  $|T|$  is equal to 15 or 30. The demand at the retailers is generated both in a static  
310 and dynamic way from  $U[5, 100]$ . The fixed costs at all levels are also generated both in a static and in a dynamic way. For the warehouse, the fixed costs are generated from  $U[1500, 4500]$ . For the retailers, the fixed costs are generated from  $U[5, 100]$ . All the demands and fixed costs are generated as integer values. The unit inventory holding costs are static and are set to 0.5 for the warehouse. For the retailers, the unit inventory holding costs are also static and are generated from  
315  $U[0.5, 1]$ . The holding costs take continuous values. The authors generated 10 random instances for each combination of settings, resulting in a total of 240 instances.

As we have one more level than in Solyali and Süral [23], we adapted these instances. In our instances, the number of retailers  $|R|$  is set equal to 50, 100 or 200. The number of warehouses  $|W|$  is set equal to 5, 10, 15 or 20. We used two different horizon lengths:  $|T| = 15$  and 30. The demand  
320 at the retailers is generated both in a static and dynamic way from  $U[5, 100]$ . In the case of a static demand, we have  $d_t^r = d^r \forall t \in T, r \in R$ . The fixed costs at all levels are also generated in a static and in a dynamic way. For the production plant, the fixed costs are generated from  $U[30000, 45000]$ . For the warehouses, the fixed costs are generated from  $U[1500, 4500]$ . For the retailers, the fixed costs are generated from  $U[5, 100]$ . All the demands and fixed costs are generated as integer values.  
325 The unit inventory holding costs are static and are set to 0.25 for the production plant and 0.5 for the warehouses. For the retailers, the unit inventory holding costs are generated from  $U[0.5, 1]$ . The holding costs take continuous values. For each combination of settings, we generate five different instances leading to 480 different instances to be solved for each formulation.

In order to test our formulations, we additionnally define two structures for the distribution network represented in Figure 1. In the first structure, we consider a balanced network where each warehouse has the same number of retailers, except when the number of retailers is not a multiple of the number of warehouses. In the second structure, we consider an unbalanced network where 80% of the retailers are assigned to 20% of the warehouses. For each pair  $(|W|, |R|)$ , Tables 2 and 3 give the number of retailers assigned to each warehouse for the balanced and unbalanced networks,  
330 respectively. Each structure is tested on the 480 instances we generated.

Table 2: Number of retailers assigned to the warehouses for the balanced network

Number of warehouses	Number of retailers		
	50	100	200
5	$10 \forall w \in W$	$20 \forall w \in W$	$40 \forall w \in W$
10	$5 \forall w \in W$	$10 \forall w \in W$	$20 \forall w \in W$
15	3 if $w \in [1, 10]$ 4 if $w \in [11, 15]$	6 if $w \in [1, 5]$ 7 if $w \in [6, 15]$	14 if $w \in [1, 10]$ 12 if $w \in [11, 15]$
20	3 if $w \in [1, 10]$ 2 if $w \in [11, 20]$	$5 \forall w \in W$	$10 \forall w \in W$

For the experiments, we used the CPLEX 12.6.1.0 C++ library and turned off CPLEX's parallel mode. We set the CPLEX MIP tolerance parameter to  $10^{-6}$ . All the other CPLEX parameters are set to their default value. The computation time limit imposed to solve each MIP instance is 6 hours.

<sup>340</sup> We compare the formulations with respect to different indicators:

- number of instances for which the MIP is solved to optimality;
  - CPU time (s) taken to solve the LP relaxation;
  - CPU time (s) taken to solve the MIP;
  - objective function value of the LP relaxation;
  - objective function value of the MIP optimal solution when available, cost of the best solution found otherwise;
  - number of nodes in the branch-and-cut tree;
  - integrality gap (%);
  - optimality gap (%).
- <sup>345</sup>

Table 3: Number of retailers assigned to the warehouses for the unbalanced network

Number of warehouses	Number of retailers		
	50	100	200
5	40 if $w = 1$	80 if $w = 1$	160 if $w = 1$
	3 if $w \in [2, 3]$	5 if $w \in [2, 5]$	10 if $w \in [2, 5]$
	2 if $w \in [4, 5]$		
10	17 if $w \in [1, 2]$	38 if $w \in [1, 2]$	80 if $w \in [1, 2]$
	2 if $w \in [3, 10]$	3 if $w \in [3, 10]$	5 if $w \in [3, 10]$
15	9 if $w \in [1, 2]$	25 if $w \in [1, 2]$	54 if $w \in [1, 2]$
	8 if $w = 3$	26 if $w = 3$	56 if $w = 3$
	2 if $w \in [4, 15]$	2 if $w \in [4, 15]$	3 if $w \in [4, 15]$
20	5 if $w \in [1, 2]$		
	4 if $w \in [3, 4]$	17 if $w \in [1, 4]$	38 if $w \in [1, 4]$
	2 if $w \in [5, 20]$	2 if $w \in [5, 20]$	3 if $w \in [5, 20]$

350 For a particular instance, if we denote by  $z_{LP}^X$  the objective function value of the LP relaxation with formulation  $X$  and by  $z^*$  the optimal objective function value of this instance when available (or the best objective function value obtained among all formulations for this instance otherwise), the integrality gap is computed as  $(z^* - z_{LP}^X) / z^*$ . The optimality gap is the gap between the best solution found and the best lower bound given by CPLEX at the end of the CPU time limit.

355 Detailed results can be found in Gruson et al. [10].

In the following sections, results will be reported in two tables. The first table illustrates the aggregated results obtained for  $|T| = 15$  while the second table displays the aggregated results obtained for  $|T| = 30$ . In each table, each row represents the results obtained for a particular formulation while each column refers to the different indicators previously defined. In the tables, 360 MIP-opt denotes the number of MIP optimal solutions obtained (out of 240 instances in each table); LP-CPU and MIP-CPU represent the CPU time taken to solve the LP and MIP instances, respectively; LP-cost and MIP-cost represent the cost of the LP and MIP optimal solutions (or best solution found at the end of the time limit for the MIP solutions), respectively; I-gap gives the integrality gap and O-gap indicates the optimality gap. In Sections 4.1 and 4.2 we will report

Table 4: Performance of the formulations for the uncapacitated balanced network -  $|T| = 15$

Formulation	LP-cost	LP-CPU	MIP-cost	MIP-CPU	Nodes	MIP-opt	I-gap	O-gap
C	186156	0.03	327484	8291.35	71832.2	157	40.94	2.94
C-N	225136	0.2	327315	10023.89	202204.1	141	29.89	3.12
C-TP	225136	0.13	327247	8567.71	29431	158	29.89	2.78
C-LS	225136	0.19	327501	8337.91	14132.7	158	29.89	3.26
ES	186156	0.02	326906	600.53	29725.7	240	40.94	0
ES-N	320903	0.47	326906	117.47	4253.7	240	1.62	0
ES-TP	320903	1.69	326906	176.9	2652.1	240	1.62	0
ES-LS	320897	1.51	326906	297.58	1760.4	240	1.62	0
ES-F	186156	0.03	326906	875.35	29628	238	40.94	0
ES-F-N	320903	0.7	326906	120.92	3401.4	240	1.62	0
ES-F-TP	320903	1.3	326906	214.16	3673.9	240	1.62	0
ES-F-LS	320897	1.12	326906	208.61	3110.4	240	1.62	0
N	326887	121.27	326906	74.25	0.3	240	$4.7 \times 10^{-3}$	0
TP	326832	80.21	326906	81.67	0.8	240	0.02	0
MC	326832	26.45	326906	35.51	0.7	240	0.02	0
MCE	326832	37.8	326906	40.44	0.7	240	0.02	0

365 the results for the uncapacitated and capacitated instances, respectively. In Section 4.3, we will perform an analysis of the influence of the parameters in our experiments.

#### 4.1. Uncapacitated instances

We first report the results for the balanced network in Section 4.1.1, followed by the unbalanced network in Section 4.1.2. For the uncapacitated instances, we performed our experiments on a  
370 3.07 GHz Intel Xeon processor with only one thread. For these instances, CPLEX was able to find a feasible MIP solution for all uncapacitated instances with a balanced network and with an unbalanced network. The LP relaxation values are calculated separately. Note that we do not impose any time limit to solve the LP relaxations.

##### 4.1.1. Balanced network

375 In the balanced network, each warehouse is responsible for approximately the same number of retailers (see Table 2).

Tables 4 and 5 illustrate the performance of the different MIP formulations for  $|T| = 15$  and  $|T| = 30$ , respectively. In Table 4, which presents the results for the small instances, one can see

Table 5: Performance of the formulations for the uncapacitated balanced network -  $|T| = 30$ 

Formulation	LP-cost	LP-CPU	MIP-cost	MIP-CPU	Nodes	MIP-opt	I-gap	O-gap
C	240367	0.07	664638	21600.07	35356.6	0	60.86	24.58
C-N	338679	0.83	705070	21600.19	19020.5	0	46.62	30.58
C-TP	338679	0.62	780467	21600.2	3018	0	46.62	29.57
C-LS	338679	2	771246	21516.86	4602.1	0	46.62	28.39
ES	240367	0.05	645908	15252.18	91231.2	84	60.86	4.03
ES-N	624974	6.77	643306	6069.55	53462.9	186	2.77	0.09
ES-TP	624974	30.3	643714	7744.16	14847.4	175	2.77	0.64
ES-LS	624935	4.09	644312	9034.64	4785.6	160	2.77	0.78
ES-F	240367	0.14	644747	14404.42	24790.8	90	60.86	2
ES-F-N	624974	11.14	643863	6270.86	32940.9	181	2.77	0.1
ES-F-TP	624974	26.5	643385	8174.27	23707.9	173	2.77	0.4
ES-F-LS	624935	5.04	643843	9930.78	17481.5	155	2.77	0.76
N	643057	27969.13	1068367	9209.08	0.9	188	0.04	16.86
TP	642779	1901.78	693483	5773.58	2.4	211	0.08	3.62
MC	642779	826.09	643303	1021.77	5.1	240	0.08	0
MCE	642779	996.56	643303	1276.72	5.2	240	0.08	0

that the formulations MC, MCE, N and TP obtain the best performance in general, with all MIP  
 380 optimal solutions found, the lowest MIP-CPU and a value of the LP relaxation which is very close  
 to the optimal MIP cost. Yet, the LP relaxation for these three formulations is not the same as  
 the MIP optimal cost, as witnessed by the small but positive values for the I-gap. Besides, the MC  
 formulation has the lowest MIP-CPU time among all formulations. However, the CPU time needed  
 to solve the LP relaxation of these formulations is much higher than with the other formulations.  
 385 The high performance of these formulations is also expected because of the rich information which  
 is contained in the decision variables used for each formulation.

For the small instances, the classical formulations obtain the worst results, mainly because of  
 a poor LP relaxation as shown by the integrality gap reported in Table 4. The echelon stock  
 based formulations can be divided into two groups with formulations ES and ES-F on one side, and  
 390 formulations ES-N, ES-TP, ES-LS, ES-F-N, ES-F-TP and ES-F-LS on the other side. The last six  
 formulations are much stronger than the first two formulations, as indicated by the integrality gap  
 reported in Table 4. Formulations ES-N, ES-TP, ES-LS, ES-F-N, ES-F-TP and ES-F-LS were able  
 to solve all instances, which is not the case for the ES-F formulations. This better performance of

formulations ES-N, ES-TP, ES-LS, ES-F-N, ES-F-TP and ES-F-LS is easily explained by the use  
395 of a reformulation of the uncapacitated lot sizing structure found in the ES formulation, and the resulting improved LP bound.

The classical based formulations have in general a much higher number of nodes in the branch-and-cut tree than the other formulations, which is a consequence of the weak LP relaxation bound.  
The same remarks hold for the formulations ES and ES-F. For the MC, MCE, N and TP formu-  
400 lations, the number of nodes is really small, less than 1 on average, showing the high performance of the LP relaxation. Concerning the O-gap, the classical based formulations have a gap of approximately 3% while the other formulations have an average gap that is less than 0.0003%. This illustrates once again the weakness of the classical based formulations. Note that for the N and TP formu-  
405 lations, the LP-CPU is higher than the MIP-CPU because of the efficiency of the heuristic used by CPLEX at the root node before going in the branch-and-cut tree.

Finally, one can see in Table 4 that despite the reformulation used at the retailer level or the valid inequalities added, the C-N, C-TP and C-LS formulations do not succeed in closing a lot of the integrality gap, which remains high around 30%. This contrasts with the same reformulations or valid inequalities added in the ES formulation but at all levels instead of just at the retailer level.  
410 Indeed, the I-gap for the ES-N, ES-TP, ES-LS, ES-F-N, ES-F-TP and ES-F-LS formulations is low, around 1.6%. This indicates that the combination of the reformulation and the echelon stock structure is very efficient if we compare the performance of the ES-N, ES-TP, ES-LS, ES-F-N, ES-F-TP and ES-F-LS formulations to the one of the classical formulations.

Table 5 reports the performance of each formulation for the large instances, with  $|T| = 30$ .  
415 The poor performance of the classical formulations is even more apparent for these large instances. Yet, the LP relaxations are still easily solved to optimality but have a low value compared to the true MIP optimal cost. The performance of the richer formulations N, TP, MC and MCE is also more contrasted than for the small instances. The number of instances solved to optimality for the N formulation is much lower than for the three other rich formulations. This can be explained  
420 by the inability of the N formulation to solve the LP relaxation of the instances in a short time. One can see a similar behavior, but to a lesser extent, for the TP formulation. This difficulty for the formulations N and TP to even solve the LP relaxations of many large instances can be explained by the huge number of variables used in the models when  $|T| = 30$ , which is a major drawback of these two formulations. This practical drawback is the price one has to pay for the

425 strong LP relaxation given by these two formulations, as stated by the theoretical results presented  
in Section 3.7. Finally, the MC formulation still provides the best performances for these large  
instances, both in terms of CPU time to solve the MIP instances and in terms of number of optimal  
solutions found within the time limit.

430 In light of the results provided in Tables 4 and 5, we can draw the following conclusions about  
the performance of our formulations on an uncapacitated balanced network:

- the classical formulations are the poorest, mainly because of a bad LP relaxation and providing  
a stronger reformulation only at the retailer level does not lead to better results at the MIP  
level;
- applying the echelon stock reformulation to the classical formulation does not have any impact  
on the LP relaxation value (as we also theoretically proved), but results nevertheless show  
a substantial improvement in CPU time, optimality gap and number of instances solved to  
optimality. The conjecture is that because the echelon stock reformulation exposes the single  
item lot sizing structure at the three different levels, CPLEX is able to derive better cuts;
- the echelon stock reformulation can still be improved by explicitly using one of the lot sizing  
reformulations at each level, i.e., using formulations ES-N, ES-TP, ES-LS, ES-F-N, ES-F-TP  
and ES-F-LS, with ES-N generally having the best performance among these six formulations;
- when comparing the various echelon stock reformulations with the traditional echelon stock  
constraints (22) to their counterpart using the constraint proposed in Federgruen and Tzur  
(39), we observe individual differences, but overall no general tendencies appear and the  
formulations provide fairly similar results;
- the N and TP formulations have difficulty to solve the LP relaxations of some instances  
because of the huge size of the model resulting in an overall substantially weaker performance  
compared to the best formulation;
- the MC formulation performs the best for the balanced network;
- the results we obtained here are in line with the ones obtained by Solyali and Süral [23] and  
Cunha and Melo [6] for the OWMR.

Table 6: Performance of the formulations for the uncapacitated unbalanced network -  $|T| = 15$

Formulation	LP-cost	LP-CPU	MIP-cost	MIP-CPU	Nodes	MIP-opt	I-gap	O-gap
C	177633	0.02	310925	5668.75	21108.3	197	40.78	0.66
C-N	217549	0.18	310882	5267.93	119965	197	28.84	0.28
C-TP	217549	0.12	310892	5285.29	19746.6	197	28.84	0.68
C-LS	217549	0.18	311225	7311.02	4038	169	28.84	2.61
ES	177633	0.02	310871	601.5	14711.3	239	40.78	0
ES-N	300182	0.55	310871	182.27	4045.6	240	2.99	0
ES-TP	300182	1.68	310871	262.02	3084	240	2.99	0
ES-LS	300178	1.6	310871	413.61	2917.2	240	2.99	0
ES-F	177633	0.04	310871	1165.83	17758	240	40.78	0
ES-F-N	300182	0.89	310871	186.75	3731.2	240	2.99	0
ES-F-TP	300182	1.92	310871	303.41	3814.9	240	2.99	0
ES-F-LS	300178	1.24	310871	372.34	3508.8	240	2.99	0
N	310832	125.33	310871	112.39	1	240	0.01	0
TP	310750	58.37	310871	93.97	2.7	240	0.03	0
MC	310750	20.33	310871	39.88	1.6	240	0.03	0
MCE	310750	41.06	310871	48.25	1.6	240	0.03	0

#### 4.1.2. Unbalanced network

We performed the same experiments as in Section 4.1.1 but considering an unbalanced distribution network. In the unbalanced network, 20% of the warehouses are responsible for 80% of the retailers (see Table 3).

Tables 6 and 7 illustrate the performance of our formulations for the small and large instances, respectively. In Table 6, one can see that, compared to Table 4 and except for the classical formulations, there is an increase in CPU time to solve the instances as MIPs. This increase ranges between 0.16% and 78.5% for the ES formulation and for the ES-F-LS formulation, respectively. As far as the classical based formulations are concerned, they have a better performance on the unbalanced network, compared to the balanced network, in terms of CPU time used to solve the MIP instances, number of MIP optimal solutions found and integrality and optimality gap. Note, however, that the improvements for the integrality gap is very limited compared to the other improvements. Despite these improvements, the performance of the classical formulations is still far from the performance of the other formulations, highlighting once again the weakness of the classical formulations. Apart from the two points mentioned here, all the other conclusions drawn in Section 4.1.1 for the small

Table 7: Performance of the formulations for the uncapacitated unbalanced network -  $|T| = 30$

Formulation	LP-cost	LP-CPU	MIP-cost	MIP-CPU	Nodes	MIP-opt	I-gap	O-gap
C	231785	0.06	624878	21103.84	36751.6	10	60.35	19.39
C-N	330865	0.73	627028	21600.18	25819	0	45.2	26.26
C-TP	330865	0.54	642133	21600.15	4824.3	0	45.2	23.54
C-LS	330865	1.81	647389	21600.2	3378.2	0	45.2	23.9
ES	231785	0.05	613737	14747.68	26616.9	91	60.35	4.89
ES-N	583375	8	610963	8690.4	30168.7	164	4.14	0.37
ES-TP	583375	29.78	611589	10271.05	15351.3	149	4.14	1.36
ES-LS	583349	6.53	612763	12294.87	7218.3	128	4.14	1.63
ES-F	231785	0.17	613421	14546.53	14335	90	60.35	2.99
ES-F-N	583375	20.82	611004	9512	24099.6	157	4.14	0.45
ES-F-TP	583375	45.58	611424	10509.58	18437.7	147	4.14	1.11
ES-F-LS	583349	10.48	612275	11766.99	10525.3	130	4.14	1.63
N	610542	11473.94	828581	8018.58	3.7	204	0.04	9.05
TP	610109	1700.49	705844	6356.45	14.7	201	0.1	5.55
MC	610109	460.85	610908	1363.92	19.2	240	0.1	0
MCE	610109	994.48	610908	1476.23	18.7	239	0.1	0

instances with a balanced network still hold for an unbalanced structure of the supply network.

In Table 7, one can see that there are once again small improvements for the classical formulations compared to instances solved on a balanced network. For the other formulations, the performance is worse than in the case of a balanced network. This difficulty is in particular reflected in the number of optimal MIP solutions found, which decreases by a number ranging from 0 for the MC formulation and up to 32 for the ES-LS formulation. This indicates that the unbalanced instances are harder to solve than the balanced instances. This difficulty can be explained by the fact that, in the network, the warehouses that are responsible for many retailers represent a much larger MIP to solve. Compared to the balanced instances, we have thus several big distribution channels to cope with, which makes the instances harder to solve. Note, however, that formulations C, ES and N were able to find more optimal MIP solutions for the unbalanced instances.

In light of the results provided in Tables 6 and 7, we can draw the following conclusions about the performance of our formulations on an unbalanced network:

- the unbalanced instances are generally harder to solve than the balanced instances;

- the C based formulations, the N and the ES formulations have a better performance on the unbalanced instances than on the balanced ones in terms of number of instances solved to optimality;
  - the other formulations have a worse performance on the unbalanced instances compared to the balanced ones;
- 485
- the N and TP formulations have a large O-gap for many large instances;
  - the MC formulation is the best suited for the unbalanced instances since it is able to solve all instances to optimality with the lowest CPU time.

#### *4.2. Capacitated instances*

490 For the capacitated instances, we set the production capacity as a given factor  $C$  of the average total demand. The production capacity imposed is thus  $C_t = C \sum_{i \in R} \sum_{t \in T} d_t^i / |T|$ . We additionally consider three different values for the capacity factor  $C : C \in \{2, 1.75, 1.5\}$ . We performed these experiments on a 6.67 GHz Intel Xeon X5650 Westmere processor with one thread. Because of the bad performance of the classical based formulations and of the formulations ES and ES-F 495 in the previous section, and based on preliminary results, we decided not to run experiments using these formulations. Note that for the capacitated instances we impose a time limit of 6 hours even to solve the LP instances.

500 The results of this section will be reported in tables having the same columns as the tables in Section 4.1 plus two additional columns indicating the number of LP optimal solutions found within the time limit and the number of instances for which a MIP solution was found, in columns LP-opt and MIP-sol, respectively. For the columns LP-cost and I-gap, we only report the average cost and 505 integrality gap obtained, respectively, over instances for which all formulations have both solved the LP relaxation to optimality and have found a MIP solution within the time limit. In the same vein, for the columns MIP-cost, Nodes and O-gap, we only report the average MIP cost, number of nodes and optimality gap obtained, respectively, over instances for which all formulations have found a MIP solution within the time limit. We first report the results for the balanced network in Section 4.2.1, followed by the unbalanced network in Section 4.2.2.

Table 8: Performance of the formulations for the capacitated balanced network -  $|T| = 15, C = 2.0$ 

Formulation	LP-cost	LP-CPU	LP-opt	MIP-cost	MIP-CPU	Nodes	MIP-opt	MIP-sol	I-gap	O-gap
ES-N	486642	1.06	240	510641	9517.05	141103	161	207	4.76	0.06
ES-TP	486642	2.39	240	510677	10367.67	38086.4	151	240	4.76	0.1
ES-LS	486634	1.71	240	510675	9030.44	37633.7	164	233	4.76	0.1
ES-F-N	486642	1.14	240	510641	9914.74	119257.7	156	220	4.76	0.05
ES-F-TP	486642	1.48	240	510694	10892.41	59856.5	144	237	4.76	0.1
ES-F-LS	486634	1.5	240	510730	10732.17	50980.4	146	237	4.76	0.13
N	490899	173.84	240	511024	17180.75	4452.9	89	240	3.93	0.92
TP	490800	398.16	240	511809	18104.03	3372.2	76	240	3.95	1.14
MC	490800	185.39	240	511242	16582.34	9397.9	92	240	3.95	1.02
MCE	490800	192.17	240	511042	14987.63	6900.8	113	240	3.95	0.77

 Table 9: Performance of the formulations for the capacitated balanced network -  $|T| = 30, C = 2.0$ 

Formulation	LP-cost	LP-CPU	LP-opt	MIP-cost	MIP-CPU	Nodes	MIP-opt	MIP-sol	I-gap	O-gap
ES-N	907807	18.72	240	922301	21544.09	113941.5	2	240	1.5	0.9
ES-TP	907807	24.31	240	923143	21576.36	26370.6	1	240	1.5	1.05
ES-LS	907778	7.91	240	923508	21538.3	27767.8	2	231	1.5	0.98
ES-F-N	907807	15.15	240	922799	21587.23	58789.6	1	240	1.5	0.97
ES-F-TP	907807	26.26	240	922903	21600.23	32877.6	0	230	1.5	1
ES-F-LS	907778	8.89	240	924597	21591.14	22883.2	1	240	1.5	1.23
N	913381	7689.24	191	1112999	21705.65	94.1	0	141	0.89	14.28
TP	913184	8999.21	193	1288961	21866.83	65.9	0	191	0.91	21.71
MC	913184	2626.04	240	934216	21600.5	1441.1	0	240	0.91	1.43
MCE	913184	2522.05	240	928742	21602.85	1621.9	0	240	0.91	1.43

#### 4.2.1. Balanced network

Tables 8 - 13 illustrate the performance of the different MIP formulations for the different values of the time horizon and capacity level. When comparing the results with those obtained for the uncapacitated instances on the balanced network, we can see that the results are completely different. Indeed, the richer formulations have more trouble achieving a good performance in terms of CPU time, MIP cost, number of MIP optimal solutions found and optimality gap. On the contrary, the echelon stock formulations have a better performance than the richer formulations on these indicators. This difference in performance is even more pronounced when the capacity level gets tighter. This indicates that the capacity constraint has a major impact on the performance of

Table 10: Performance of the formulations for the capacitated balanced network -  $|T| = 15, C = 1.75$ 

Formulation	LP-cost	LP-CPU	LP-opt	MIP-cost	MIP-CPU	Nodes	MIP-opt	MIP-sol	I-gap	O-gap
ES-N	549589	1.18	240	572268	11059.05	118612.4	142	231	3.99	0.31
ES-TP	549589	2.48	240	572377	15230.97	47566.4	80	161	3.99	0.32
ES-LS	549583	1.88	240	572395	14929.48	43995.6	83	159	3.99	0.32
ES-F-N	549589	1.16	240	572279	14882.05	110598.3	81	150	3.99	0.28
ES-F-TP	549589	1.58	240	572384	13894.41	59972.3	106	218	3.99	0.35
ES-F-LS	549583	1.66	240	572430	14001.68	44803.5	100	182	3.99	0.37
N	554709	113.09	240	573023	17532.16	10689.8	77	240	3.14	0.72
TP	554597	283.63	240	573307	18183.12	10585.5	67	240	3.16	1.06
MC	554597	144.67	240	573036	17253.53	15058.5	83	240	3.16	0.9
MCE	554597	153.53	240	572939	17060.25	12080.5	83	240	3.16	0.8

 Table 11: Performance of the formulations for the capacitated balanced network -  $|T| = 30, C = 1.75$ 

Formulation	LP-cost	LP-CPU	LP-opt	MIP-cost	MIP-CPU	Nodes	MIP-opt	MIP-sol	I-gap	O-gap
ES-N	1014806	17.06	240	1056456	21600.1	42768.3	0	234	3.79	3.39
ES-TP	1014806	21.94	240	1055172	21562.91	28240.3	2	236	3.79	0.95
ES-LS	1014785	8.75	240	1055736	20913.82	36047.7	13	128	3.79	0.59
ES-F-N	1014806	16.97	240	1056551	21600.35	29430	0	240	3.79	3.48
ES-F-TP	1014806	26.38	240	1054777	21600.22	40914.3	0	220	3.79	0.6
ES-F-LS	1014785	10.13	240	1057783	21582.47	23417.1	1	236	3.79	3.05
N	1019421	6634.88	202	1273297	21673.02	56.3	0	131	3.35	17.42
TP	1019195	7936.58	203	1321777	21737.07	44	0	210	3.37	19.58
MC	1019195	2460.44	240	1063381	21602.48	1281.2	0	240	3.37	4.04
MCE	1019195	2196.98	240	1063581	21473.28	2136.3	6	239	3.37	2.75

the formulations. Despite the properties related to the strength of their LP relaxation, the richer formulations seem to be less adequate to handle capacitated instances.

We also see that the MC formulation does not perform the best for the capacitated instances  
 520 on the balanced network. The best performance, in terms of MIP-CPU time, number of optimal solutions found and optimality gap, is obtained by one of the echelon stock formulations, depending on the capacity level. Within the richer formulations, our newly introduced MCE formulation performs the best on average. Note also that the addition of the capacity constraint makes the problem harder, as stated by the increase in CPU time to solve both the MIP and LP instances.  
 525 This difficulty is also apparent by observing that the number of MIP solutions found is not equal

Table 12: Performance of the formulations for the capacitated balanced network -  $|T| = 15, C = 1.5$ 

Formulation	LP-cost	LP-CPU	LP-opt	MIP-cost	MIP-CPU	Nodes	MIP-opt	MIP-sol	I-gap	O-gap
ES-N	574785	1.7	240	583124	13304.05	184360.4	116	198	1.41	0.15
ES-TP	574785	2.71	240	583221	14763.63	74318	99	210	1.41	0.22
ES-LS	574779	3.1	240	583280	13068.93	52541.1	112	190	1.41	0.22
ES-F-N	574785	1.34	240	583119	13388.01	189937.4	112	193	1.41	0.15
ES-F-TP	574785	1.8	240	583187	14895.36	98617	96	207	1.41	0.2
ES-F-LS	574779	2.09	240	583231	14321.8	65407.7	101	205	1.41	0.21
N	579363	124.95	240	583690	18349.35	12262	62	212	0.64	0.24
TP	579287	360.09	240	584047	18712.05	11320.1	55	227	0.66	0.32
MC	579287	136.62	240	583888	17125.63	19017.5	75	238	0.66	0.23
MCE	579287	156.63	240	583528	16940.93	20167.1	78	234	0.66	0.21

 Table 13: Performance of the formulations for the capacitated balanced network -  $|T| = 30, C = 1.5$ 

Formulation	LP-cost	LP-CPU	LP-opt	MIP-cost	MIP-CPU	Nodes	MIP-opt	MIP-sol	I-gap	O-gap
ES-N	1149701	18.96	240	1172770	21561.77	68917.2	1	194	1.74	1.39
ES-TP	1149701	25.97	240	1174267	21587.74	26222.6	1	169	1.74	1.43
ES-LS	1149660	10.5	240	1175080	21500.33	32601	2	193	1.74	1.3
ES-F-N	1149701	19.29	240	1172824	21596.85	75347.8	1	236	1.74	1.38
ES-F-TP	1149701	30.31	240	1173752	21600.2	39580.9	0	234	1.74	1.4
ES-F-LS	1149660	11.96	240	1176578	21600.6	28903.1	0	236	1.74	1.54
N	1160244	5867.03	218	1300323	21700.5	207.9	0	181	0.91	9.07
TP	1160088	6773.7	222	1298666	21781.93	182.2	0	213	0.92	8.97
MC	1160088	2257.01	240	1199898	21600.38	1939.8	0	240	0.92	2.74
MCE	1160088	1947.3	240	1191768	21600.3	1824.6	0	240	0.92	2.28

to the number of instances present in the data set used for the experiments.

Finally, note that in Tables 9, 11 and 13, for formulations N, TP, MC and MCE, the values obtained for O-gap is higher than the values obtained for I-gap. Since the I-gap is calculated relative to the optimal or best solution found among all formulations this indicates that these formulations have a good LP relaxation but are unable to provide a MIPsolution with a low objective function value.

Table 14: Performance of the formulations for the capacitated unbalanced network -  $|T| = 15, C = 2.0$

Formulation	LP-cost	LP-CPU	LP-opt	MIP-cost	MIP-CPU	Nodes	MIP-opt	MIP-sol	I-gap	O-gap
ES-N	478953	1	240	504744	1263.92	28050.1	238	238	5.15	0
ES-TP	478953	1.96	240	504744	2106.83	22230.3	236	240	5.15	0
ES-LS	478950	1.28	240	504744	1531.26	13069.1	239	240	5.15	0
ES-F-N	478953	1.37	240	504744	971.1	22544.2	239	239	5.15	0
ES-F-TP	478953	2.07	240	504744	1644.95	18161.5	238	240	5.15	0
ES-F-LS	478950	1.43	240	504744	1913.39	16423.3	238	240	5.15	0
N	485877	118.19	240	504904	13804.04	5405.5	144	239	3.82	0.31
TP	485819	302.27	240	505029	13626.37	4472.6	142	240	3.83	0.46
MC	485819	142.82	240	504920	12934.8	6092.6	130	239	3.83	0.42
MCE	485819	129.69	240	504851	11098.95	6894.4	155	237	3.83	0.24

Table 15: Performance of the formulations for the capacitated unbalanced network -  $|T| = 30, C = 2.0$

Formulation	LP-cost	LP-CPU	LP-opt	MIP-cost	MIP-CPU	Nodes	MIP-opt	MIP-sol	I-gap	O-gap
ES-N	886871	13.45	240	908524	19921.34	62719.6	27	239	2.24	1
ES-TP	886871	16.8	240	909227	20266.64	30782.9	22	240	2.24	1.24
ES-LS	886856	9.8	240	910133	20163.36	22139.5	24	219	2.24	1.24
ES-F-N	886871	20.31	240	908523	19939.28	58374.8	26	240	2.24	1
ES-F-TP	886871	40.57	240	908903	20053.67	39113.7	27	240	2.24	1.1
ES-F-LS	886856	14.12	240	909786	20118.8	24717.7	23	238	2.24	1.19
N	897248	6767.62	200	1095597	21672.53	108	0	155	1.14	14.13
TP	897096	8348.99	203	1077364	21705.5	123.9	0	194	1.15	12.51
MC	897096	2226.9	240	919258	21481.4	1558.1	3	240	1.15	1.92
MCE	897096	1806.59	240	919104	21522.96	1993.5	4	240	1.15	1.86

#### 4.2.2. Unbalanced network

Tables 14 - 19 illustrate the performance of the different MIP formulations on the unbalanced instances for the different values of the time horizon and capacity level. If we compare the results with those obtained for the uncapacitated instances on the unbalanced network, we can see similar differences as the ones observed in Section 4.2.1. The richer formulations also have more trouble obtaining a good performance than on the uncapacitated instances, and actually have a worse performance than the echelon stock formulations on numerous performance indicators. These differences are even clearer for the unbalanced instances, especially for the number of best solutions found, which is generally much higher for the echelon stock formulations. Within the richer

Table 16: Performance of the formulations for the capacitated unbalanced network -  $|T| = 15, C = 1.75$

Formulation	LP-cost	LP-CPU	LP-opt	MIP-cost	MIP-CPU	Nodes	MIP-opt	MIP-sol	I-gap	O-gap
ES-N	526251	1.06	240	549514	2224.54	45994.8	238	240	4.27	0
ES-TP	526251	2.01	240	549524	3193.44	28369.3	227	240	4.27	0.01
ES-LS	526248	1.46	240	549516	2433.6	25883.5	236	239	4.27	0
ES-F-N	526251	1.38	240	549514	1786.29	39305.9	240	240	4.27	0
ES-F-TP	526251	2.11	240	549521	2851.11	28501.2	231	240	4.27	0.01
ES-F-LS	526248	1.57	240	549536	3660.7	27184.3	225	240	4.27	0.02
N	532584	106.24	240	549853	15213.96	7213.3	119	240	3.14	0.56
TP	532528	391.23	240	550351	16143.75	5282.3	96	240	3.15	0.95
MC	532528	125.55	240	549761	14359.29	10031.3	113	240	3.15	0.56
MCE	532528	122.02	240	549700	12873.73	11765.1	141	240	3.15	0.41

Table 17: Performance of the formulations for the capacitated unbalanced network -  $|T| = 30, C = 1.75$

Formulation	LP-cost	LP-CPU	LP-opt	MIP-cost	MIP-CPU	Nodes	MIP-opt	MIP-sol	I-gap	O-gap
ES-N	983612	17.08	240	1029626	21465.26	32600.8	2	240	4.34	3.56
ES-TP	983612	18.61	240	1028846	20596.13	25641.4	18	240	4.34	1.09
ES-LS	983594	10.65	240	1029850	20652.97	29066.5	16	236	4.34	1.12
ES-F-N	983612	21.66	240	1029883	21569.18	27068.4	2	240	4.34	3.53
ES-F-TP	983612	40.57	240	1028684	20649.26	28409.7	17	240	4.34	0.84
ES-F-LS	983594	14.9	240	1030370	21016.96	18511.4	11	239	4.34	2.62
N	993223	6127.87	212	1197855	21691.07	97.5	0	178	3.43	14.45
TP	993072	7664.68	208	1182565	21787.94	115.9	0	201	3.45	13.25
MC	993072	2052.43	240	1041875	21600.27	1603.6	0	239	3.45	4.34
MCE	993072	1608.27	240	1037816	21228.93	2236.3	10	240	3.45	2.58

formulations, the MCE formulation still has the best performance on average. Note finally that, compared to the balanced structure, the unbalanced structure of the supply network combined with the production capacity restriction results in general in better values for the number of MIP solutions found and for the number of MIP optimal solutions found.

545 In light of the results provided in Tables 8 – 19, we can draw the following conclusions about the performance of our formulations on capacitated instances:

- the capacitated instances are harder to solve than the uncapacitated instances;
- the richer formulations have a relative worse performance than on uncapacitated instances

Table 18: Performance of the formulations for the capacitated unbalanced network -  $|T| = 15, C = 1.5$

Formulation	LP-cost	LP-CPU	LP-opt	MIP-cost	MIP-CPU	Nodes	MIP-opt	MIP-sol	I-gap	O-gap
ES-N	568713	1.19	240	577246	5628.17	129453	203	222	1.48	0
ES-TP	568713	2.03	240	577254	8291.62	82475.7	174	204	1.48	0.02
ES-LS	568710	1.54	240	577264	7252.8	102829.8	185	215	1.48	0.02
ES-F-N	568713	1.47	240	577251	5830.11	107024.6	202	227	1.48	0
ES-F-TP	568713	2.05	240	577255	6830.86	91531.8	195	225	1.48	0.01
ES-F-LS	568710	1.62	240	577268	7764.41	72522.2	184	216	1.48	0.02
N	573416	105.81	240	577546	17307.97	14994.4	77	238	0.68	0.14
TP	573355	321.95	240	577558	17069.16	15284	81	239	0.69	0.14
MC	573355	130.26	240	577413	14334.42	26345.4	110	234	0.69	0.09
MCE	573355	134.1	240	577386	14168.51	34757.1	114	236	0.69	0.08

Table 19: Performance of the formulations for the capacitated unbalanced network -  $|T| = 30, C = 1.5$

Formulation	LP-cost	LP-CPU	LP-opt	MIP-cost	MIP-CPU	Nodes	MIP-opt	MIP-sol	I-gap	O-gap
ES-N	1078552	18.64	240	1104468	20794.78	45636.2	14	239	2.17	1.31
ES-TP	1078552	21.21	240	1105210	20907.78	31171.4	10	236	2.17	1.4
ES-LS	1078537	12.15	240	1105338	20799.68	25449.3	13	159	2.17	1.28
ES-F-N	1078552	23.88	240	1104261	20896.34	44155.4	13	239	2.17	1.26
ES-F-TP	1078552	40.68	240	1104301	20726.33	38426.8	13	236	2.17	1.15
ES-F-LS	1078537	16.63	240	1105333	20910.24	26107.6	11	234	2.17	1.25
N	1091771	5397.68	218	1260172	21810.5	172.7	0	203	1.04	11.44
TP	1076552	6687.1	217	1268325	21838.89	142.3	0	182	2.11	11.96
MC	1091655	1982.83	240	1120214	21526.09	2426	2	240	1.05	2.15
MCE	1091655	1472.36	240	1114113	21551.76	3599.3	1	240	1.05	1.64

compared to the echelon stock formulations;

- 550     • the echelon stock formulations are better than the richer formulations;  
       • within the richer formulations, the MCE formulation has the best performances.

#### 4.3. Influence of the parameters

Table 20 reports the performance of the MC formulation for all experiments with a balanced uncapacitated network and with  $|T| = 30$ . The first two columns indicate the parameter that varies  
 555 and the respective values taken by the parameter. Since most of the following conclusions also apply for the other formulations and for the experiments with an unbalanced network, we only report

Table 20: Performances of the MC formulation for the uncapacitated balanced network -  $|T| = 30$

Parameter	Value	LP-cost	LP-CPU	MIP-cost	MIP-CPU	Nodes	MIP-opt	I-gap	O-gap
$ R $	50	423630	60.36	423765	88.07	1.9	80	0.04	0
	100	609655	414.54	610096	643.15	4.5	80	0.08	0
	200	895053	2003.37	896048	2334.08	8.8	80	0.12	0
$ W $	5	540034	587.33	541416	1451.26	14.8	60	0.23	0
	10	621960	912.23	622489	1095.86	3.5	60	0.07	0
	15	678045	1023.23	678196	827.76	1.5	60	0.02	0
	20	731078	781.58	731111	712.18	0.5	60	0	0
Costs	SF	658846	1040.45	659632	1508.85	8.6	120	0.12	0
	DF	626713	611.74	626974	534.68	1.6	120	0.04	0
Demand	SD	644294	840.35	644921	1077.51	6.4	120	0.1	0
	DD	641265	811.84	641685	966.03	3.7	120	0.06	0

here the results for the MC formulation with a balanced network. The analyses that are specific to this formulation are discussed at the end of this section. All the other results are available in Gruson et al. [10].

560 In Table 20, one can see that when  $|R|$  increases, the problems gets harder and the CPU time taken to solve both the LP and MIP instances increases. On the contrary, when  $|W|$  increases, the CPU time taken to solve the MIP instances decreases. Indeed, with the same number of retailers, if the number of warehouses increases, the supply network has a smaller number of channels linked to each warehouse. This leads to a smaller problem per warehouse and makes the global problem easier to solve, thus reducing the CPU time and the number of nodes. The integrality gap is also lower but less significantly.

565 Table 20 indicates that for the MC formulation, generally the instances with dynamic fixed costs are much easier to solve compared to the instances with a static fixed cost. We further note that the dynamic demand case is generally slightly easier to solve than the static demand case.

570 Finally, the detailed results provided in Gruson et al. [10] illustrate the fact that the impact of the setting of the parameters (static or dynamic demand, static or dynamic fixed cost), depends on the kind of formulation used. For the classical based formulations, apart for the very small instances where  $|R| = 50$  and  $|T| = 15$ , the instances with a dynamic fixed cost are harder to solve, thus requiring a higher CPU time. For the ES-N, ES-TP and ES-LS formulations, the instances with a

575 dynamic fixed cost are also harder to solve. On the contrary, for the N, TP and MC formulations, the instances with a static fixed cost are harder to solve in terms of CPU time required. For the ES and ES-F formulations, there is no clear impact of the setting of the parameters on the CPU time required to solve the instances. Note however that this result does not question the higher global performance of the MC formulation stated in the previous sections.

580 **5. Conclusions and future research**

We have extended eleven MIP formulations proposed in the context of the OWMR and have applied them to the 3LSPD. We also introduced the ES-N, ES-F-N, ES-F-TP, ES-F-LS and MCE formulations that had not been tested before in the context of the OWMR. For our numerical experiments, we have considered two network structures (a balanced one and an unbalanced one) 585 and have assessed the performance of the formulations proposed using several indicators. We have also considered the possibility of having production capacities at the plant level. The results indicate that, for the uncapacitated case, the unbalanced instances are harder to solve than the balanced instances and lead to a worse performance of all formulations, except for the classical formulations. On the contrary, for the capacitated case, the unbalanced instances give better 590 values for our different performance indicators compared to the balanced instances. The classical formulations are much weaker than the other formulations and do not suit our problem, mainly because of a very weak LP relaxation. On the contrary, the MC formulation obtains the best performance on the uncapacitated instances and is able to solve all instances for both network structures. This result is similar to the conclusion of Cunha and Melo [6] for the OWMR. The 595 other formulations obtain results that are not entirely satisfactory for the uncapacitated instances. In particular, for the rich formulations TP and N, the non-satisfactory performances on the large instances, in terms of number of MIP optimal solutions found and CPU time, are due to the huge size of the model. As a consequence, it is already very time-consuming to solve the LP relaxation 600 of these formulations. When we impose capacity restrictions for production at the plant level, the performance of the formulations are reversed: the rich formulations have a worse performance and the echelon formulations have the best performance. Within the rich formulations, for the capacitated instances, our newly introduced MCE formulation generally has the best performance.

In future research, we want to introduce transportation capacities to limit the flows between all facilities. We will then use the results of our study and the possible substructures induced

605 by transportation capacities to chose the best formulation possible to solve the problem, either  
heuristically or using decomposition methods.

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